

Appendix A							
Month 9 - 2025/26	Year to Date Position			Forecast Position		Impact on Financial Planning Y/N	Reason for Forecast Movement
	Full Year Approved Budget £	Budget £	Actual £	Variance Adverse/(Favourable) £	Actual £		

Corporate Services:							
<b>Communications:</b>							
Corporate Communications	275,830	202,690	179,054	(23,636)	275,830	0	
Graphics	38,180	70,520	78,903	8,383	38,180	0	
Printing & Copying	14,790	11,340	10,388	(952)	14,790	0	
Printroom	131,750	108,930	90,050	(18,880)	131,750	0	
<b>Corporate Initiatives:</b>							
One Vu Project	45,000	0	0	0	45,000	0	
<b>Councillors:</b>							
Allowances & Expenses	731,600	536,760	654,045	117,285	867,600	136,000	Y Based on year to date costs, the members basic allowances are forecast to be higher than plan by £79,000 and national insurance for members allowances £57,000 higher than plan.
<b>Customer Information Centre:</b>							
Customer information Centre	750,150	614,570	583,668	(30,902)	750,150	0	
<b>ICT:</b>							
ICT	1,642,490	1,736,760	1,845,071	108,311	1,642,490	0	
<b>Mayoral Allowances:</b>							
Mayoral Allowance & Expenses	13,110	9,810	9,978	168	13,110	0	
Mayoral Transport	35,290	26,460	26,115	(345)	35,290	0	
<b>Personnel Services:</b>							
Personnel Services	324,340	246,030	334,015	87,985	324,340	0	
Personnel Welfare	95,330	72,350	67,291	(5,059)	95,330	0	
R & D Holding Account	7,270	5,320	0	(5,320)	0	(7,270)	Y There are no costs expected in this financial year.
Recruitment Portal	250	190	0	(190)	250	0	
Training Holding Account	228,950	171,630	209,664	38,034	228,950	0	
Vivup Salary Sacrifice schemes	0	0	10,028	10,028	10,000	10,000	Y Year to date costs are £10,000. The costs will be recoverable across accounting years, from salary sacrifice scheme.
<b>Total</b>	<b>4,334,330</b>	<b>3,813,360</b>	<b>4,098,271</b>	<b>284,911</b>	<b>4,473,060</b>	<b>138,730</b>	

Chief Executive:							
Councillor Community Grant	55,000	41,220	17,945	(23,275)	55,000	0	
<b>Total</b>	<b>55,000</b>	<b>41,220</b>	<b>17,945</b>	<b>(23,275)</b>	<b>55,000</b>	<b>0</b>	

Environment and Planning:							
<b>Back Office:</b>							
Corporate Scanning Team	261,230	204,470	203,010	(1,460)	261,230	0	
Postage Services Kings Court	5,750	4,310	7,544	3,234	5,750	0	
<b>Community Infrastructure Levy:</b>							
Community Infrastructure Levy	0	(754,710)	(1,328,724)	(574,014)	0	0	
<b>Development Control:</b>							
Building Control Non Fee	56,570	48,450	45,954	(2,496)	56,570	0	
Development Control	267,520	200,550	(364,346)	(564,896)	100,120	(167,400)	Y Captured via savings and efficiencies plan - income is forecast to exceed amounts included within initial savings target.
Enforcement	249,790	186,990	146,802	(40,188)	241,890	(7,900)	Y Based on the year to date position income is forecast to be higher than plan.
Extra planning Income - 20%	31,300	(22,210)	204,636	226,846	(4,300)	(35,600)	Y Captured via savings and efficiencies plan - income is forecast to exceed amounts included within initial savings target.
Major Planning Appeals	87,220	65,430	33,085	(32,345)	87,220	0	
Planning Control	207,870	101,340	150,124	48,784	207,870	0	
Section 106 Contributions	0	(11,730)	(4,584)	7,146	0	0	
<b>Emergency Planning:</b>							
Emergency Planning	34,300	25,660	25,892	232	34,300	0	
Home Defence	78,520	57,870	54,957	(2,913)	78,520	0	

Appendix A								
Month 9 - 2025/26	Year to Date Position				Forecast Position		Impact on Financial Planning Y/N	Reason for Forecast Movement
	Full Year Approved Budget £	Budget £	Actual £	Variance Adverse/(Favourable) £	Actual £	Variance Adverse/(Favourable) £		
Radio Phones	10,440	7,580	(4,116)	(11,696)	10,440	0		
<b>Flood Defence:</b>								
Coast Defence/Protection	145,480	109,740	204,175	94,435	145,480	0		
Wash East Coast - CIC	5,000	4,250	(975)	(5,225)	5,000	0		
<b>Local Land Charges:</b>								
Local Land Charges	(144,830)	(35,860)	(146,619)	(110,759)	(214,830)	(70,000)	Y	Captured via savings and efficiencies plan - income is forecast to exceed amounts included within initial savings target by £160,000. The £90,000 grant for transition to Land Registry is not expected to be received in the current financial year.
<b>Planning Policy:</b>								
Conservation & Heritage	319,090	239,220	151,106	(88,114)	274,910	(44,180)	N	The Defra grant income of £42,800 contributes towards Ecology responsibilities. This is a benefit, as the associated costs were already in the budget.
Habitat Regulations	0	(52,270)	(73,406)	(21,136)	0	0		
Neighbourhood Planning Grant	0	14,220	(2,079)	(16,299)	0	0		
Local Plan	175,000	153,480	31,147	(122,333)	175,000	0		
Planning Policy - Support	304,620	217,240	256,545	39,305	304,620	0		
<b>Pollution Monitoring:</b>								
Air Quality	83,510	66,390	11,483	(54,907)	83,510	0		
Coastal Pollution Cost Recovery	0	0	13,851	13,851	11,100	11,100	Y	The compensation estimate of £11,100 provided for in 2024/25 may not be fully received, in respect of beach pollution clean-up work.
Contaminated Land Act	194,320	145,640	141,229	(4,411)	194,320	0		
Climate Change	127,510	95,580	234,669	139,089	127,510	0		
Enviro Quality - Water Mg	79,560	59,670	61,155	1,485	79,560	0		
Pollution Montr Sals/Sup	0	0	234	234	0	0		
<b>Street Naming &amp; Numbering:</b>								
Local Land and Property Gazetteer	18,620	13,920	17,541	3,621	18,620	0		
Street Naming & Numbering	20,250	15,290	25,325	10,035	40,250	20,000	N	Reduction in applications received to date, the income is not expected to meet the full year budget.
<b>Total</b>	<b>2,618,640</b>	<b>1,160,510</b>	<b>95,617</b>	<b>(1,064,893)</b>	<b>2,324,660</b>	<b>(293,980)</b>		

Financing requirement:							
Interest Payable on Balances	10,000	0	0	0	10,000	0	
Interest Payable on Borrowing	382,000	0	792,003	792,003	382,000	0	
Interest Receivable - Capital Loans	(176,080)	0	(87,412)	(87,412)	(176,080)	0	
Interest Receivable - Other	(8,350)	0	(3,291)	(3,291)	(8,350)	0	
Interest Receivable -Treasury Investments	(411,280)	0	(273,040)	(273,040)	(411,280)	0	
Minimum Revenue Provision	844,880	0	0	0	844,880	0	
REFCUS	2,212,170	0	0	0	2,212,170	0	
Unsupported Borrowing	(310,700)	0	0	0	(310,700)	0	
<b>Total</b>	<b>2,542,640</b>	<b>0</b>	<b>428,259</b>	<b>428,259</b>	<b>2,542,640</b>	<b>0</b>	

Health, Wellbeing and Public Protection:								
<b>Care &amp; Repair:</b>								
Handyperson Scheme Kings Lynn	(32,610)	150,150	72,327	(77,823)	7,390	40,000	Y	The Handyman scheme proposal was built into the budget via the Savings and Efficiencies plan. Following a review, the cost of implementation makes this additional non-statutory service unviable. Therefore, there is no additional income being generated.
Home Improvements Agency	438,030	315,175	97,881	(217,294)	438,030	0		
Housing Grants REFCUS	(2,212,170)	(1,658,430)	(2,422,530)	(764,100)	(2,212,170)	0		
<b>Careline:</b>								
Assistive Technology	13,190	9,900	(5,664)	(15,564)	13,190	0		
Careline	(70,720)	(287,280)	(283,102)	4,178	(70,720)	0		
Homes for Ukraine	0	27,270	(61,890)	(89,160)	0	0		

Appendix A								
Month 9 - 2025/26	Year to Date Position				Forecast Position		Impact on Financial Planning Y/N	Reason for Forecast Movement
	Full Year Approved Budget £	Budget £	Actual £	Variance Adverse/(Favourable) £	Actual £	Variance Adverse/(Favourable) £		
LILY 5	0	(16,420)	(3,267)	13,153	0	0		
<b>Community Safety &amp; Nuisance:</b>								
Community Safety	103,680	70,200	71,670	1,470	103,680	0		
Environmental Protection	677,720	500,530	484,647	(15,883)	677,720	0		
Health & Wellbeing Fund	50,800	38,070	(265,613)	(303,683)	50,800	0		
MARMOT Initiative	10,000	7,470	(104,045)	(111,515)	10,000	0		
Noise Control	7,950	5,300	4,768	(532)	7,950	0		
Out of Hours payments	54,340	40,770	32,239	(8,531)	54,340	0		
<b>Community Transport:</b>								
Community Transport	115,180	108,280	108,313	33	115,180	0		
<b>Corporate Health &amp; Safety:</b>								
Corporate Health & Safety	4,620	3,340	5,165	1,825	4,620	0		
<b>Food Hygiene:</b>								
Chrg Priv Water Supplies	0	0	(5,346)	(5,346)	0	0		
Food Hygiene General	5,400	5,470	3,537	(1,933)	17,500	12,100	Y	
Food Hygiene & Health and Safety - Support	722,680	541,650	492,533	(49,117)	722,680	0	Testing and calibration equipment required - £4,700. Increase in external test and sampling costs - £2,400. Reduced export licence fee income following changes to client's procedures - £5,000.	
Occupational Health & Safety	(1,900)	(1,440)	(3,618)	(2,178)	(1,900)	0		
Port Health - Environmental Protection	160	20	11	(9)	160	0		
<b>Housing Standards:</b>								
Housing standards	603,050	450,130	296,420	(153,710)	603,050	0		
<b>Total</b>	<b>489,400</b>	<b>310,155</b>	<b>(1,485,564)</b>	<b>(1,795,719)</b>	<b>541,500</b>	<b>52,100</b>		

Internal Drainage Boards:							
Drainage Boards	3,729,780	2,796,210	2,796,210	0	3,729,780	0	
<b>Total</b>	<b>3,729,780</b>	<b>2,796,210</b>	<b>2,796,210</b>	<b>0</b>	<b>3,729,780</b>	<b>0</b>	

Legal, Governance and Licensing:							
<b>Corporate Policy:</b>							
Apprenticeship Scheme	257,710	193,230	127,702	(65,528)	257,710	0	
Community Information Points	0	0	806	806	0	0	
Corporate Policy	98,660	133,700	93,396	(40,304)	98,660	0	
Equal Opportunities	4,660	3,510	2,545	(965)	4,660	0	
Improving Attainment	0	0	6,892	6,892	6,900	6,900	Y
Policy & Partnership Support Service	9,170	7,000	7,000	0	9,170	0	Heacham Junior School and Dersingham Primary School grants.
<b>Democratic Process &amp; Events:</b>							
Adv Comm	1,300	900	0	(900)	1,300	0	
At Homes	1,450	1,080	1,809	729	1,450	0	
Chief Executive - Member services	36,010	17,900	16,962	(938)	36,010	0	
Civic Function Expenses	77,700	61,920	57,972	(3,948)	77,700	0	
Democratic Process Support	320,890	240,570	202,068	(38,502)	320,890	0	
Design Awards	590	450	826	376	590	0	
Festival	250	180	88	(92)	250	0	
Freedom of the Borough	1,970	1,440	0	(1,440)	1,970	0	
Honorary Alderman	0	0	1,157	1,157	0	0	
Mart	690	540	0	(540)	690	0	
Mayor making	1,500	1,170	1,387	217	1,500	0	
Remembrance Day	1,500	1,080	2,843	1,763	1,500	0	
Special Events	3,380	2,520	(671)	(3,191)	3,380	0	
<b>Elections:</b>							
County Council Elections	0	0	29,411	29,411	0	0	
Elections	0	0	95,145	95,145	0	0	
Electoral Integrity Programme	0	0	(96,020)	(96,020)	0	0	

Appendix A								
Month 9 - 2025/26	Year to Date Position				Forecast Position		Impact on Financial Planning Y/N	Reason for Forecast Movement
	Full Year Approved Budget £	Budget £	Actual £	Variance Adverse/(Favourable) £	Actual £	Variance Adverse/(Favourable) £		
Parish and Borough Council Elections	149,660	54,490	31,341	(23,149)	149,660	0		
Register of Electors	305,830	226,460	208,875	(17,585)	305,830	0		
<b>Legal Services:</b>								
Corporate Governance	260,670	195,460	188,951	(6,509)	260,670	0		
Head of Legal Services	516,750	394,630	457,357	62,727	641,750	125,000	Y	
Procurement	155,390	116,410	103,691	(12,719)	155,390	0	The provision for external legal costs has been increased by £110,000. This is based on year to date actual costs. The savings target of £15,000, planned in 2025/26, will not be achieved.	
<b>Licensing:</b>								
Licensing	81,260	10,230	(2,293)	(12,523)	81,260	0		
<b>Total</b>	<b>2,286,990</b>	<b>1,664,870</b>	<b>1,539,241</b>	<b>(125,629)</b>	<b>2,418,890</b>	<b>131,900</b>		

Leisure and Community Facilities:							
<b>Community Centres:</b>							
Fairstead Community Centre	(19,210)	(13,880)	(26,586)	(12,706)	(19,210)	0	
Highgate Community Centre	710	530	662	132	710	0	
South Lynn Community Centre	(690)	41,340	13,789	(27,551)	(690)	0	
<b>Community and Sports Development:</b>							
Active Schools	(22,170)	(12,330)	(26,255)	(13,925)	(22,170)	0	
Community and Sports Development	23,690	1,050	28,428	27,378	58,690	35,000	Y
Elite Football	(21,440)	(13,040)	(12,351)	689	(21,440)	0	The increased cost of £35,000 reflects the full amount of grant awarded to Alive by the Council for School Holiday activities.
<b>KL Arts Centre:</b>							
KL Arts Centre	96,020	78,340	158,786	80,446	96,020	0	Included in the forecast there is expected income of £54,000 not yet received from AWN relating to 2023/24.
<b>Leisure and Culture:</b>							
Alive Card	133,490	100,080	95,076	(5,004)	133,490	0	
Alive Corn Exchange	(72,890)	(36,210)	(145,064)	(108,854)	(72,890)	0	
Alive Corn Exchange Catering	(100,160)	(73,850)	(76,491)	(2,641)	(100,160)	0	
Alive Downham Market	(68,410)	(55,880)	31,091	86,971	(68,410)	0	
Alive Downham Market Catering	(6,480)	(4,880)	(3,397)	1,483	(6,480)	0	
Alive Lynnsport	24,030	24,440	222,621	198,181	24,030	0	
Alive Lynnsport Catering	(44,470)	(35,180)	(19,052)	16,128	(44,470)	0	
Alive Oasis	238,880	188,190	240,054	51,864	238,880	0	
Alive Oasis Catering	(11,950)	(16,210)	(668)	15,542	(11,950)	0	
Alive St James	101,680	87,060	48,619	(38,441)	101,680	0	
Alive St James Catering	(11,520)	(9,100)	(8,581)	519	(11,520)	0	
Lynnsport Pelicans	300	210	559	349	300	0	
<b>Leisure and Culture Management:</b>							
Advertising and Marketing	206,150	154,620	170,714	16,094	206,150	0	
Leisure and Culture Management Costs	935,190	588,510	1,930,364	1,341,854	935,190	0	The forecast assumes a transfer from reserves to match the costs incurred to date of £1,551,659. The reserves need to reflect this.
<b>Pavilions &amp; Grounds:</b>							
Dutton Sports Pavillion	(400)	22,420	16,367	(6,053)	(400)	0	
Kingsway Sports Pavillion	(280)	11,050	13,657	2,607	(280)	0	
River Lane Bowls Club	1,190	900	5,259	4,359	5,290	4,100	Y
West Lynn Sports Pavillion	310	210	453	243	310	0	Year to date costs are £5,000, variation due to specialist maintenance of grounds work required.
<b>Town Hall, Stories of Lynn and Custom House:</b>							
Custom House	31,580	21,100	20,968	(132)	31,580	0	
Kings Lynn Gaol House	10	0	0	0	10	0	
Stories of Lynn	99,420	74,280	6,277	(68,003)	99,420	0	
Town Hall Kings Lynn	292,840	219,380	110,485	(108,895)	292,840	0	
<b>Total</b>	<b>1,805,420</b>	<b>1,343,150</b>	<b>2,795,785</b>	<b>1,452,635</b>	<b>1,844,520</b>	<b>39,100</b>	

Appendix A		Year to Date Position			Forecast Position		Impact on Financial Planning Y/N	Reason for Forecast Movement
Month 9 - 2025/26	Full Year Approved Budget £	Budget £	Actual £	Variance Adverse/(Favourable) £	Actual £	Variance Adverse/(Favourable) £		

Operations and Commercial:								
<b>Allotments:</b>								
Allotments	(2,230)	(1,600)	(1,390)	210	(2,230)	0		
Allotments Directly Managed	(6,840)	3,290	(11,417)	(14,707)	(6,840)	0		
<b>Carparking King's Lynn &amp; West Norfolk:</b>								
Ad hoc Events	0	0	14,084	14,084	14,100	14,100	Y	Year to date costs are £14,100, with budgets distributed across other lines, specific to each event.
Burnham Market Car Park	(62,900)	(53,830)	(19,896)	33,934	(89,400)	(26,500)	Y	Captured via savings and efficiencies plan - income is forecast to exceed amounts included within initial savings target.
Bus Shelters	0	13,830	5,947	(7,883)	0	0		
Car Parks Excess Charges	0	0	(522,961)	(522,961)	0	0		
Car Park Promotions Hunstanton	35,000	26,280	36,451	10,171	35,000	0		
Car Park Promotions KL	104,000	77,940	35	(77,905)	104,000	0		
Car Parks - BCKLWN	(930)	(700)	(3,983)	(3,283)	(930)	0		
Cashless Pk KZ (KLWN Carparks)	0	12,750	(2,785)	(15,535)	0	0		
21880 - Classic Car Show	0	0	4,301	4,301	0	0		
Event / Trailer / Stage / Gen Equip	0	0	24,580	24,580	24,600	24,600	Y	Year to date actuals are £24,600. Events Budgets are centralised and redistributed to cover spend during the year.
Festival Too -Sunday	0	0	1,673	1,673	0	0		
Folk Festival	0	0	5,257	5,257	5,300	5,300	Y	Year to date actuals are £5,300. Events Budgets are centralised and redistributed to cover spend during the year.
Hanse	0	0	3,989	3,989	0	0		
Kings Lynn Bus Station	108,190	85,730	63,403	(22,327)	108,190	0		
Kings Lynn Christmas Lights	0	0	6,848	6,848	6,900	6,900	Y	Year to date actuals are £6,900. Events Budgets are centralised and redistributed to cover spend during the year.
Kings Lynn Mart	(19,600)	(14,820)	2,722	17,542	(19,600)	0		
London Bridge Operations	0	0	583	583	0	0		
Miscellaneous (SMP Bench)	0	0	11	11	0	0		
Mods and Rockers	0	0	2,690	2,690	0	0		
Parking Operations - Borough	(2,885,690)	(2,735,000)	(2,523,285)	211,715	(2,897,390)	(11,700)	Y	Captured via savings and efficiencies plan - income is forecast to exceed amounts included within initial savings target.
Projections	0	0	2,710	2,710	0	0		
Special Events / Bowls Tournaments	27,990	21,060	0	(21,060)	0	(27,990)	Y	No year to date costs.
Urban Open Spaces	10,000	10,000	9,490	(510)	10,000	0		
VJ Day	0	0	4,050	4,050	0	0		
Water Ski	0	0	17,780	17,780	17,800	17,800	Y	Year to date costs are £17,800. Events Budgets are centralised and redistributed to cover spend during the year.
<b>Carparking Shared Services:</b>								
Breckland Carpark operation	0	0	2,508	2,508	0	0		
Car Park - Great Yarmouth	(16,000)	(11,570)	(21,184)	(9,614)	(16,000)	0		
Car Parks - South Norfolk	(6,600)	(4,870)	(26,565)	(21,695)	(6,600)	0		
Car Parks - Norwich City (Off Street)	(50,000)	(25,500)	(99,812)	(74,312)	(50,000)	0		
Car Parks - Norwich City (on street)	(100,000)	(88,000)	(1,096,377)	(1,008,377)	(100,000)	0		
Cashless Pk JE (NN Carparks)	(6,000)	2,370	(51,848)	(54,218)	(6,000)	0		
Cashless Pk JE (NN on street)	(350)	(360)	(5,228)	(4,868)	(350)	0		
Cashless Pk JC (SN Carparks)	0	0	(26,450)	(26,450)	0	0		
Cashless Pk JC (SN on street)	0	0	(1,271)	(1,271)	0	0		
Cashless Pk JG (Bk on street)	(600)	(450)	(740)	(290)	(600)	0		
Cashless Pk JI (GY Carparks)	0	2,370	(27,654)	(30,024)	0	0		
Cashless Pk JI (GY on street)	(500)	36,450	(398,676)	(435,126)	(500)	0		
Cashless Pk JT (Brd on street)	(2,000)	(1,530)	(28)	(28)	1,502	(2,000)	0	
Cashless Pk KZ (KLWN on street)	(7,300)	(3,120)	(54,597)	(51,477)	(7,300)	0		
Decrim - Operational	(142,520)	33,630	(319,510)	(353,140)	(142,520)	0		
Decrim - Other	0	3,910	(609,823)	(613,733)	0	0		

Appendix A								
Month 9 - 2025/26	Year to Date Position				Forecast Position		Impact on Financial Planning Y/N	Reason for Forecast Movement
	Full Year Approved Budget £	Budget £	Actual £	Variance Adverse/(Favourable) £	Actual £	Variance Adverse/(Favourable) £		
Hospital Parking- Agency	(10,000)	(5,100)	(78,117)	(73,017)	(10,000)	0		
Hospital Parking- Operational	0	0	388	388	0	0		
NNDC Carpark Operation	(32,580)	(54,000)	23,949	77,949	(32,580)	0		
NNDC Penalty Notice	(40,000)	(29,060)	(88,633)	(59,573)	(40,000)	0		
On Street Pay and Display	0	3,600	(15,004)	(18,604)	0	0		
Resident Parking Permits	0	1,650	(23,793)	(25,443)	0	0		
<b>CCTV:</b>								
CCTV	(303,680)	(247,160)	(291,348)	(44,188)	(303,680)	0		
CCTV Breckland	(67,400)	(50,160)	(63,911)	(13,751)	(67,400)	0		
Network Hardware holding	138,000	76,840	43,237	(33,603)	138,000	0		
Radios	(3,570)	(6,840)	(6,140)	700	(3,570)	0		
<b>Cleansing &amp; Street Sweeping:</b>								
Disposal of Abandoned Vehicles	860	630	86	(544)	860	0		
Dog Warden and Services	22,050	3,970	19,923	15,953	22,050	0		
Neighbourhood Teams	426,860	324,880	329,558	4,678	426,860	0		
Public Cleansing & Street Sweeping - Support	42,760	30,240	21,791	(8,449)	42,760	0		
Public Cleansing	424,580	221,920	(3,821)	(225,741)	424,580	0		
Street Sweeping	1,229,660	921,420	975,462	54,042	1,229,660	0		
Tech/Officers/Repairs	122,670	83,120	85,919	2,799	122,670	0		
Vehicle Recharge on account	0	0	15,467	15,467	15,500	15,500	Y	Year to date costs are £15,500, and will be recharged to specific budgets at year end.
<b>Crematorium &amp; Cemeteries:</b>								
Closed Churchyards	20,090	40,700	28,130	(12,570)	20,090	0		
Crematorium Trading Account	0	(97,470)	(109,872)	(12,402)	0	0		
Mintlyn Crematorium	(1,395,630)	(940,310)	(341,702)	598,608	(1,195,630)	200,000	Y	Cremation fees were budgeted at the standard rate of VAT. The income forecast has been revised down by £200,000 to show the income level net of VAT.
National Assistance Act - Burials	10,000	7,470	5,396	(2,074)	10,000	0		
Open Cemeteries	37,620	27,120	37,947	10,827	37,620	0		
Public Health Act	2,760	2,070	0	(2,070)	2,760	0		
St Edmunds, Downham Market	1,500	1,170	0	(1,170)	1,500	0		
<b>Depots:</b>								
Heacham Depot	2,130	2,920	2,301	(619)	2,130	0		
NEWS Depot	115,530	111,700	81,035	(30,665)	115,530	0		
<b>Events:</b>								
Plant Fair	0	0	1,225	1,225	0	0		
Forties Event	0	0	1,090	1,090	0	0		
Halloween Town Centre Event	0	0	2,041	2,041	0	0		
<b>General Markets:</b>								
Kings Lynn Market - Support costs	1,400	1,080	1,080	0	1,400	0		
Kings Lynn Saturday Market	(700)	(540)	0	540	(700)	0		
Markets	(11,050)	(8,280)	(3,759)	4,521	(11,050)	0		
Sunday Market	3,790	2,880	4,950	2,070	3,790	0		
<b>Parks, Sport Grounds &amp; Open Spaces:</b>								
Boston Square	12,950	9,680	9,056	(624)	12,950	0		
Cafe in the Park	(3,720)	(3,250)	2,441	5,691	(3,720)	0		
DSO Grounds Maint Support	23,090	15,030	15,158	128	23,090	0		
GM Central Area	159,700	43,370	(86,886)	(130,256)	159,700	0		
Grounds Northern Area	19,040	11,470	55,090	43,620	19,040	0		
Grounds Southern Area	24,050	13,880	7,764	(6,116)	24,050	0		
Public & Open Spaces	71,910	53,820	3,335	(50,485)	71,910	0		
North Sea Haven	19,750	14,450	8,805	(5,645)	19,750	0		
Nursery	53,110	52,780	63,845	11,065	53,110	0		
Parks - Other Support	74,800	55,170	55,309	139	74,800	0		

Appendix A								
Month 9 - 2025/26	Year to Date Position				Forecast Position		Impact on Financial Planning Y/N	Reason for Forecast Movement
	Full Year Approved Budget £	Budget £	Actual £	Variance Adverse/(Favourable) £	Actual £	Variance Adverse/(Favourable) £		
Parks & Open Spaces	331,700	761,160	781,673	20,513	331,700	0		
Public Clocks	6,990	5,310	3,177	(2,133)	6,990	0		
Sports Grounds - Support Costs	3,860	15,210	15,254	44	3,860	0		
Sports Grounds Central	39,270	41,760	32,127	(9,633)	39,270	0		
Sports Grounds South	35,240	36,960	38,802	1,842	35,240	0		
The Walks	285,540	223,680	223,767	87	285,540	0		
Willows Park & Nature Reserve	3,840	2,880	7,204	4,324	3,840	0		
<b>Play Areas:</b>								
Play Areas	(13,020)	40,750	24,102	(16,648)	(13,020)	0		
Playareas Downham Market	0	60	(825)	(885)	0	0		
Playareas Hunstanton Town	0	30	(230)	(260)	0	0		
Playareas Kings Lynn	0	(10)	0	10	0	0		
Playareas Snettisham	0	0	0	0	0	0		
Play Areas - Support Services	17,310	12,960	9,310	(3,650)	17,310	0		
<b>Pontoons:</b>								
Pontoons at South Quay	26,340	22,660	27,729	5,069	26,340	0		
West Lynn Ferry Remediation	0	0	79,364	79,364	79,364	79,364	Y	Ferry landing repairs £79,364.
<b>Public Conveniences:</b>								
Public conveniences	379,400	308,750	373,261	64,511	379,400	0		
The Walks Public Convenience	830	580	584	4	830	0		
<b>Refuse &amp; Recycling:</b>								
Commercial Food Waste	111,500	38,540	33,024	(5,516)	111,500	0		
Domestic Refuse	1,360,350	973,808	1,011,226	37,418	1,406,950	46,600	Y	Estimates to March 2026 calculated based on contract costs year to date.
Dry Box Collection Scheme	1,568,370	1,100,435	917,134	(183,301)	1,448,370	(120,000)	Y	Estimates to March 2026 calculated based on year to date costs.
Fly Tipping	194,880	146,070	63,857	(82,213)	194,880	0		
Food Waste	821,360	615,753	595,909	(19,844)	806,760	(14,600)	Y	Estimates to March 2026 calculated based on year to date costs.
Recycling - Clothing Bank	(13,000)	(9,720)	(17,941)	(8,221)	(43,000)	(30,000)	Y	An estimate of £30,000 for recycling credits has been included in the forecast for the period September 2025 - March 2026.
Recycling - Commercial	(262,470)	(263,039)	(281,742)	(18,703)	(266,070)	(3,600)	Y	Estimates to March 2026 calculated based on year to date costs.
Recycling - Composting	(1,746,760)	(1,597,392)	(2,745,428)	(1,148,036)	(1,724,760)	22,000	Y	Estimates to March 2026 calculated based on year to date costs.
Recycling Paper	(830)	(710)	8	718	(830)	0		
Refuse & Recycling Management	(544,460)	(177,985)	(268,070)	(90,085)	(126,660)	417,800	Y	The annual grant for chargeable disposal costs has been confirmed at £1,865,200. This is £417,800 less than planned.
Trade Refuse	(501,440)	(584,045)	(111,611)	472,434	(498,440)	3,000	N	The internal recharge for waste collection no longer transferred to service charge account - offset in the Property and Projects budgets. No overall impact on position. The year to date actuals include prior year costs of £481,400.
<b>Resort:</b>								
Caravan Park & Beach Huts	(69,720)	(63,710)	(50,311)	13,399	(69,720)	0		
Heacham Beach	(67,200)	(67,880)	(64,719)	3,161	(67,200)	0		
Resort Seafront	176,570	129,230	190,833	61,603	176,570	0		
Resort Trading Operations	(11,850)	(14,780)	(33,476)	(18,696)	(11,850)	0		
Resorts - Support	5,290	3,960	3,960	0	5,290	0		
Sports Grounds North	63,870	56,530	67,045	10,515	63,870	0		
<b>Resort Investment Properties:</b>								
Investment Properties Resort	(6,700)	(6,180)	(5,894)	286	(6,700)	0		
<b>Section 106:</b>								
Beechy Close, Denver 22-23	0	(30)	0	30	0	0		
Bishops Park, Fairstead 26-27	0	(6,660)	0	6,660	0	0		
Civray Ave DMkt C D & E 26-27	0	(5,490)	0	5,490	0	0		
Coriander Rd DMkt 25-26	0	40	0	(40)	0	0		
Gap Farm, Sth Wootton 20-21	0	30	0	(30)	0	0		
Kings Chase A&B DMkt 23-24	0	(3,020)	0	3,020	0	0		
King's Reach, Fairstead	0	(10,080)	0	10,080	0	0		
Land at Lynn Rd/Bexwell Rd DMK	0	40	0	(40)	0	0		

Appendix A								
Month 9 - 2025/26	Full Year Approved Budget £	Year to Date Position			Forecast Position		Impact on Financial Planning Y/N	Reason for Forecast Movement
		Budget £	Actual £	Variance Adverse/(Favourable) £	Actual £	Variance Adverse/(Favourable) £		
Lette Way, West Winch	0	40	0	(40)	0	0		
Micklefields, Stoke Ferry 22-23	0	50	0	(50)	0	0		
Nursery Drive, Hunst 24-25	0	(10)	0	10	0	0		
Park/Meadowfields DMkt 24-25	0	(5,130)	0	5,130	0	0		
Springfields, DMkt 23-24	0	10	0	(10)	0	0		
Strickland Ave, Snettisham 25-26	0	(5,850)	0	5,850	0	0		
Templemead, Reffley 24-25	0	40	0	(40)	0	0		
The Howards, S Wootton 24-25	0	(30)	0	30	0	0		
The Willows Gayton 22-23	0	(10)	0	10	0	0		
Wheatfields, Watlington 19-20	0	50	0	(50)	0	0		
<b>Town Centre Operations:</b>								
Purfleet Retail Pods	0	0	3,728	3,728	0	0		
Town Centre Manager	92,370	76,410	50,023	(26,388)	92,370	0		
<b>Total</b>	<b>454,880</b>	<b>(126,855)</b>	<b>(3,854,723)</b>	<b>(3,727,868)</b>	<b>1,073,453</b>	<b>618,573</b>		

Programme and Project Delivery:								
<b>Corporate Projects:</b>								
Corporate Project Manager	183,570	136,920	375,062	238,142	133,570	(50,000)	Y	Staff time that can be capitalised against projects is expected to exceed the full year plan by £50,000.
Project Management Officers	134,110	100,530	141,790	41,260	134,110	0		
Active & Clean Connectivity	0	0	(22,760)	(22,760)	0	0		
<b>Housing Subsidiaries:</b>								
West Norfolk Housing Co Ltd	(50,000)	11,930	11,608	(322)	(50,000)	0		
West Norfolk Property Ltd	(846,970)	0	10,603	10,603	(846,970)	0		
<b>Total</b>	<b>(579,290)</b>	<b>249,380</b>	<b>516,303</b>	<b>266,923</b>	<b>(629,290)</b>	<b>(50,000)</b>		

Property and Projects:								
<b>General Properties:</b>								
General Property	(209,850)	(156,300)	(193,826)	(37,526)	(139,050)	70,800	Y	Urgent and unplanned repairs to roadway and footways at Downham Market and King's Lynn and maintenance for southern promenade drainage.
Marriotts Warehouse	(4,690)	(4,820)	467	5,287	(4,690)	0		
Mintlyn Bungalow	(3,130)	(2,310)	(2,625)	(315)	(3,130)	0		
Princess Theatre Main	6,520	4,950	(2,000)	(6,950)	6,520	0		
Sewerage	8,180	7,390	5,914	(1,476)	8,180	0		
Upwell Community Carpark	0	(970)	(2,597)	(1,627)	0	0		
<b>General Properties Investments:</b>								
General Properties Investment	(3,800)	(2,750)	(3,600)	(850)	(28,800)	(25,000)	Y	A net increase of £25,000 in rental income from properties within the portfolio at Southgates.
<b>Industrial Units:</b>								
Austin Fields Industrial Estate	(8,780)	(6,330)	(5,993)	337	(8,780)	0		
Fliatham Workshops	(15,190)	(11,460)	(7,835)	3,625	(15,190)	0		
Hardwick Industrial Estate	(717,620)	(523,980)	(541,475)	(17,495)	(717,620)	0		
Hardwick Narrows Industrial Estate	(116,940)	(84,840)	(112,940)	(28,100)	(116,940)	0		
Heacham Depot	(14,700)	(10,980)	100	11,080	(14,700)	0		
Heacham Workshops	(19,400)	(13,760)	(31,708)	(17,948)	(19,400)	0		
Horsleys Fields Industrial Estate	620	450	(2,500)	(3,000)	620	0		
Industrial Estates- General	52,810	52,810	68,215	15,405	68,210	15,400	Y	Year to date costs are £68,200.
Lower Canada Industrial Estate	(6,750)	(4,950)	(5,938)	(988)	(6,750)	0		
Nar Ouse Business Park	16,640	11,660	(32,422)	(44,082)	16,640	0		
North Lynn Industrial Estate	(394,180)	(288,560)	(246,097)	42,463	(394,180)	0		
North Lynn Managed Workshops	28,050	26,820	33,171	6,351	28,050	0		
Regis Place	1,790	1,300	7,433	6,133	1,790	0		
Regis Place Unit 2	(11,350)	(7,930)	(8,853)	(923)	(11,350)	0		

Appendix A								
Month 9 - 2025/26	Year to Date Position				Forecast Position		Impact on Financial Planning Y/N	Reason for Forecast Movement
	Full Year Approved Budget £	Budget £	Actual £	Variance Adverse/(Favourable) £	Actual £	Variance Adverse/(Favourable) £		
Regis Place Unit1	(2,670)	600	18,973	18,373	(2,670)	0		
Saddlebow Industrial Estate	(47,730)	(34,790)	(35,970)	(1,180)	(47,730)	0		
Saddlebow Waste Disposal Site	(34,970)	(25,540)	(30,263)	(4,723)	(34,970)	0		
St Johns Business Park	(46,630)	(34,940)	(51,253)	(16,313)	(59,630)	(13,000)	N	
Trafalgar Industrial Estate	(72,960)	(53,240)	(42,948)	10,292	(72,960)	0		
<b>KLAC Rentals:</b>								
KLAC Complex Rentals	10,990	7,850	5,804	(2,046)	10,990	0		
<b>KLIC:</b>								
KL Innovation Centre	(207,900)	(154,800)	(155,100)	(300)	(207,900)	0		
<b>Offices:</b>								
KC Office accom rental	(166,370)	(149,410)	(123,421)	25,989	(166,370)	0		
Kings Court Kings Lynn	(100,340)	(72,470)	(168,990)	(96,520)	(110,340)	(10,000)	Y	
Kings Court Service Charges	620	420	103,152	102,732	620	0		
Offices - Support Service	3,670	2,770	2,770	0	3,670	0		
Priory Road D Market	(210)	(470)	(10,288)	(9,818)	(210)	0		
Valentine Road Hunstanton	59,900	48,750	48,062	(688)	59,900	0		
<b>Property Services:</b>								
Property Services	703,720	526,510	585,345	58,835	703,720	0		
<b>Shops and Offices:</b>								
Phase 5 Town Centre KL	(196,020)	(151,880)	(159,392)	(7,512)	(196,020)	0		
Town Centre Development	(9,150)	(4,870)	43,130	48,000	(9,150)	0		
<b>Street Lighting:</b>								
Street Lighting	122,040	81,190	75,721	(5,469)	122,040	0		
<b>Total</b>	<b>(1,395,780)</b>	<b>(1,028,880)</b>	<b>(979,827)</b>	<b>49,053</b>	<b>(1,357,580)</b>	<b>38,200</b>		

Regeneration, Housing and Place:							
<b>Conservation &amp; Heritage:</b>							
Greyfriars Tower	21,080	10,440	8,662	(1,778)	21,080	0	
Red Mount Chapel	3,500	2,630	243	(2,387)	3,500	0	
<b>Economic Regeneration:</b>							
Economic Development - Operational	203,730	152,660	84,933	(67,727)	203,730	0	
Economic Partnership Working	14,350	11,200	29,947	18,747	34,350	20,000	Y
Investment & Place	10,250	7,620	2,701	(4,919)	10,250	0	
Shared Prosperity Grant Fund	5,140	44,370	44,625	255	5,140	0	
<b>Guildhall &amp; Arts</b>							
Arts Initiatives	25,910	19,350	350	(19,000)	25,910	0	
Guildhall and Arts - Support	87,570	69,140	33,864	(35,276)	87,570	0	
<b>Housing Options:</b>							
Homechoice	96,760	70,350	75,591	5,241	66,760	(30,000)	Y
Housing Options Programme	524,070	392,980	358,236	(34,744)	524,070	0	
<b>Housing Strategy:</b>							
Domestic Abuse Funding	35,800	26,820	8,894	(17,926)	35,800	0	
Enabler Role	268,530	201,290	129,698	(71,592)	268,530	0	
Rough Sleeper Fund	60	(13,970)	40,814	54,784	60	0	
West Winch Growth Area	0	0	80,329	80,329	0	0	
<b>King's Lynn &amp; Downham Market:</b>							
Custom House & Tourist information centre	10	0	0	0	10	0	
<b>Museums:</b>							
Museums	36,490	27,360	0	(27,360)	36,490	0	
Trues Yard	390	270	0	(270)	390	0	

Following the incorporation of the Local Enterprise Partnership into the County Council, the administration charges for the Enterprise Zone have increased beyond the budget based on previous costs.

Forecast increase of £30,000 to advertising income on the Homechoice website.

Appendix A								
Month 9 - 2025/26	Year to Date Position				Forecast Position		Impact on Financial Planning Y/N	Reason for Forecast Movement
	Full Year Approved Budget £	Budget £	Actual £	Variance Adverse/(Favourable) £	Actual £	Variance Adverse/(Favourable) £		
<b>Regeneration Projects:</b>								
Regeneration Projects	86,200	66,350	117,797	51,447	86,200	0		
<b>Tourism:</b>								
Brochure and lead generation	14,610	10,980	665	(10,315)	14,610	0		
Communications	2,000	1,530	0	(1,530)	2,000	0		
Day visitor awareness	21,500	15,860	15,593	(267)	21,500	0		
Discover KL Distribution	22,300	16,740	18,652	1,912	22,300	0		
Downham Market	1,340	990	0	(990)	1,340	0		
Explore West Norfolk	6,000	4,500	0	(4,500)	6,000	0		
Hunstanton Marketing	2,540	1,890	0	(1,890)	2,540	0		
Hunstanton TIC	20	0	0	0	20	0		
KL Maritime Trail	10	0	(88)	(88)	10	0		
Signposting maintenance	1,500	1,080	14	(1,066)	1,500	0		
Tourism Salaries and support	59,160	40,800	52,883	12,083	59,160	0		
Special Events	3,000	2,340	0	(2,340)	3,000	0		
Website & Social Media marketing	6,500	4,860	5,565	705	6,500	0		
<b>Total</b>	<b>1,560,320</b>	<b>1,190,430</b>	<b>1,109,969</b>	<b>(80,461)</b>	<b>1,550,320</b>	<b>(10,000)</b>		

Resources:								
<b>Corporate Costs &amp; Provisions:</b>								
Subscriptions	36,070	13,700	26,697	12,997	36,070	0		
General Fund write offs	0	0	198,643	198,643	198,643	198,643	Y	Year to date costs are £198,643, this results from a focus on effective debt management and appropriate utilisation of the Council's Provision for Bad Debt.
<b>Corporate Insurance:</b>								
Corporate Insurance	209,630	295,000	530,853	235,853	209,630	0		
<b>Corporate Management Team:</b>								
Assistant Directors	1,271,700	1,028,410	1,196,034	167,624	1,271,700	0		
Chief Executive & Secretary	240,670	180,230	213,821	33,591	240,670	0		
Commercial Services	0	0	13	13	0	0		
Assistant Directors	0	0	500	500	0	0		
Corporate	3,002,460	737,890	(722,162)	(1,460,052)	1,394,930	(1,607,530)	Y	Pay turnover savings are forecast to exceed the original plan by £1,362,730. In year monitoring indicates an increase in NNDR business rates retention of £28,700.
<b>Financial Assistance:</b>								
Community Projects	42,000	31,500	26,000	(5,500)	42,000	0		
Community Projects CRS	155,290	116,370	106,548	(9,822)	155,290	0		
Community Projects CS	115,000	86,220	56,553	(29,667)	115,000	0		
Westnorfolkwins	3,960	(8,710)	(1,095)	7,615	3,960	0		
<b>Financial Services:</b>								
Financial Services	1,094,120	791,880	876,698	84,818	1,094,120	0		
<b>Internal Audit &amp; Fraud:</b>								
Internal Audit	164,100	98,150	96,691	(1,459)	164,100	0		
<b>Revenues &amp; Benefits:</b>								
Benefit Administration	499,600	308,840	383,498	74,658	499,600	0		
Benefit Payments	500,000	191,560	(179,768)	(371,328)	1,170,600	670,600	Y	The level of Housing Benefits paid out in respect of Temporary and Supported Accommodation that is not eligible for subsidy from the DWP is forecast to be higher than planned.
Cost of Collection - Council Tax	869,610	628,580	948,749	320,169	869,610	0		
Cost of Collection - Non Domestic Rates	61,660	22,830	0	(22,830)	61,660	0		
Council Tax Support Admin	57,630	26,760	500	(26,260)	57,630	0		
Covid 19 Grants	0	0	3,267	3,267	0	0		
Housing Benefit Overpayments	(225,000)	(187,470)	0	187,470	(225,000)	0		
Kings Lynn Bid	0	26,170	56,967	30,797	0	0		

Appendix A								
Month 9 - 2025/26	Year to Date Position				Forecast Position		Impact on Financial Planning Y/N	Reason for Forecast Movement
	Full Year Approved Budget £	Budget £	Actual £	Variance Adverse/(Favourable) £	Actual £	Variance Adverse/(Favourable) £		
Welfare Reform Funding	0	(9,450)	(9,235)	215	0	0		
<b>Special Expenses:</b>								
Parish Council Recharges - Special Expenses	115,830	1,520	0	(1,520)	115,830	0		
<b>Treasury Management:</b>								
Treasury Management	11,810	8,820	1,845	(6,975)	11,810	0		
<b>Total</b>	<b>8,226,140</b>	<b>4,388,800</b>	<b>3,811,616</b>	<b>(577,184)</b>	<b>7,487,853</b>	<b>(738,287)</b>		
<b>Total Cost of Services</b>	<b>26,128,470</b>	<b>15,802,350</b>	<b>10,889,100</b>	<b>(4,913,250)</b>	<b>26,054,806</b>	<b>(73,664)</b>		
<b>Funding</b>								
Revenue Support Grant	(1,052,270)	0	0	0	(1,052,270)	0		
New Homes Bonus	(293,360)	0	(220,027)	(220,027)	(293,360)	0		
Other Government Grants	(1,147,680)	0	(1,256,213)	(1,256,213)	(1,496,680)	(349,000)	N	Internal Drainage Board Levy Grant of (£499,000) has been awarded to the Council. This is an increase of (£349,000) above plan.
Business Rates	(14,971,290)	0	0	0	(14,971,290)	0		
Council Tax	(8,663,870)	0	0	0	(8,826,870)	(163,000)	N	Forecast growth in Council tax from new premium is (£163,000).
<b>Total Funding</b>	<b>(26,128,470)</b>	<b>0</b>	<b>(1,476,240)</b>	<b>(1,476,240)</b>	<b>(26,640,470)</b>	<b>(512,000)</b>		
<b>Impact on Financial Planning</b>								
<b>Yes</b>						<b>(39,484)</b>		
<b>No</b>						<b>(546,180)</b>		